

## **Minutes of the Salford Safeguarding Adult Board (SSAB) Meeting**

**Meeting Date: 1st September 2021**

**Location: Virtual meeting, Microsoft Teams**

**Time: 10:00am to 12.30pm**

**Chair: Dr Stephen Pugh**

**Minute taker: Adam Heitman**

### **Core partners Present**

Steve Pugh, Joint Independent Chair

Francine Thorpe, Joint Independent Chair (joined later)

Mark Albiston, Divisional Director of Adult Social Care, Salford Royal Foundation Trust

Cath Gormally, Director Adult Social Care, Salford Royal Foundation Trust

Gareth Jenkins, Detective Chief Inspector, Greater Manchester Police (GMP)

Elizabeth Walton, Designated Adult Safeguarding Nurse, Clinical Commissioning Group (CCG)

Judd Skelton, Assistant Director Integrated Commissioning, Salford City Council (SCC)

### **Attendees**

Jane Bowmer, Board Manager, Salford Safeguarding Adults Board (SSAB)

Michelle Warburton, Voice and Influence Manager, Salford Community Voluntary Sector (CVS)

Adam Heitman, Senior Business Support Officer, SSAB

Andy Pownall, Community Safety Manager, Greater Manchester Fire and Rescue Service (GMFRS)

Linda Collins-Izquierdo, Associate Director of Governance and Corporate Nursing, Northern Care Alliance

Guy Twemlow, Shared legal service, Manchester City Council

Cath Barningham, Director of Care & Support Service, Age UK Salford

Carole Holland, Assistant Director of Nursing, Salford Royal Foundation Trust

Danielle Buckley, Community Rehabilitation Company

Gail Winder, Assistant Director of Nursing, Salford Royal Foundation Trust

Jacquie Purser, Head of Continuing Care, Salford CCG

Alex Leach, Chief Officer, Healthwatch Salford

Ann Brooking, Head of Social Work, Salford Care Organisation

### **Apologies**

Charlotte Ramsden, Strategic Director Children and Adults, Salford City Council

Emma Ford, Head of Safeguarding Children, Salford City Council

Julie Craik, Principal Officer, Housing, SCC

Councillor Merry, Salford City Council

Councillor Bailey, Salford City Council

Diane Ferris, Advocacy Service Manager, MIND in Salford

Cathryn Buckley, Head of Adult and Child Safeguarding, GMMH

Anthony Shimelt, Head of Safety and Decency, Sodexo, HMP Forest Bank

Jane Whittaker, Adult Safeguarding Lead, North West Ambulance Service (NWAS)

David Cope, Finance Manager, Salford City Council

Ben Whalley, Head of Operations, Gaddum centre

## Item 1 Introduction and Apologies

Apologies were noted and Steve Pugh thanked everyone for joining the meeting.

Steve extended the board's welcome to Francine Thorpe who has been appointed in the role of Joint Chair.

## Item 1.2 Previous Minutes and Actions

### Minutes

The previous minutes were agreed to be an accurate record of what happened at June's meeting with the following comments.

#### **SAB policy review**

A date has been set for October for the first meeting of this group and will focus on the self-neglect policy.

#### **Funding query**

The query about the additional funding was addressed by Judd Skelton who advised that a business case to secure recurrent additional funding will be taken to the CCG. The business case has been approved in principle, but conversations are ongoing within the CCG finance team about how this allocation will be managed.

#### **SSAB strategy document**

There was no clear decision recorded in June about adoption of the SSAB strategy following the request for ASC outcomes to be changed. Steve wanted to record that the SSAB have accepted the strategy and will adopt this as the strategy document going forward.

### Action log

The action log was reviewed and updated (copy circulated with minutes and available on request).

**Action** - SP suggested that the request for assurance around mental health should be reworded and attendees agreed that this should be redefined and recirculated.

## 1.3 Business Manager Update

Jane Bowmer delivered the Business Manager's monthly update which had been shared with the papers. Jane asked if anyone had any questions about any of the work recorded there.



Sept 2021 Business  
Managers Update fc

## High Risk panel

Ann Brooking gave an update on the high-risk panel. An extra meeting had been convened to review the last six months and it was felt that while there were positive changes to culture and practice there should be a review for people to provide feedback on the process. It wasn't working quite as intended and it was felt that a participatory process is needed for all partners to provide their contributions including senior leaders and frontline staff and their managers.

Andy Pownall said the high-risk panel was a good idea and a similar panel has been created in GMFRS but he was unclear about what GMFRS' role was within the high risk panel and he would like to have more involvement. He felt that there was very little information coming back about GMFRS involvement and he wasn't sure when they are required to attend.

Ann said that an electronic survey across the partners could be used to gather information about how this process is working.

Judd Skelton wanted to note that the SSAB is a small team and are experiencing a heightened workstream and he suggested that he would speak with Ann outside of this meeting to agree how to review the high-risk panel while maintaining the effectiveness of the SSAB team.

Ann acknowledged that there are limited resources available, and she said there does need to be consideration given to how these are managed and how we ensure a proportionate response. She said it felt like there is a lot of learning and practice change opportunities and we need to strike a balance between holding reviews and applying learning.

Elizabeth Walton wanted to add that she liked the Business Managers update layout but suggested this should be cross referenced with the SSAB work plan so that the SSAB can try to challenge themselves and link with wider issues that are being faced. She suggested adding a section for partners to add the key challenges and risks they're aware of. She said it wasn't clear where impact and risk information is being captured.

**Action** - Jane will consider how to include this information in future updates.

Steve agreed with comments about how helpful the Business Manager's update is for staying informed of the work of the board.

Steve explained that a copy of the SSAB risk register had also been included for information and asked attendees if they had any questions about the document.



Risk Register for  
2021 2022.docx

Elizabeth said that Francine Thorpe had been listed as the lead for the risk relating to the ICS and this will need to be addressed as Francine retired from that post. Elizabeth felt the wording on this could also be reviewed to take a more positive note.

**Action** - Elizabeth Walton to send suggested wording changes to Jane Bowmer.

Cath Gormally wanted to apologise that she has not formally updated the Adult Social Care (ASC) risks before this meeting and said that she will complete this.

She advised that ASC are experiencing workforce pressures and increased demand, increased need and also greater complexity around referrals e.g cuckooing and domestic abuse.

Cath said compulsory vaccination for care home staff comes in on 11th November and lot of work is being done with care homes around potential provider failure. She felt there is a significant risk here which is currently being quantified.

**Action** - Cath Gormally to send risk register updates to Jane Bowmer.

Gareth Jenkins referred to Cath's comments about cuckooing and said this is a significant risk and there is evidence to suggest the system in Salford does not work. What is being seen locally by GMP suggests this is an urgent issue with some very high risks. He would like to see these on the risk register. He advised he would be addressing this as part of his agenda item today.

Jane advised that the risk of cuckooing and exploitation has been noted on the SSAB work plan.

**Action** - Cuckooing to be noted on the SSAB risk register.

## 1.4 SSAB Work plan

Michelle Hulme presented the SSAB workplan and explained the updates that she had made to this document and set out the timescales and objectives of the plan.



Final SSAB Work  
Plan 2021-2022.pdf

There are now five priority areas with some identified as being long term and with actions for each being broken down.

Michelle said this was an opportunity for people to ask any questions about the work plan or agree to the new format.

Elizabeth Walton said she liked the new template and felt it will align well with the SSAB priorities. She said that a few of the actions have deadlines for August/September and it is clear these will not be achievable. Some of these actions are transferring across from previous periods and she asked if these are actually the right actions and, if they are, should the board use some of the budget surplus to get these finalised?

Jane Bowmer said that it is difficult when setting dates as there is pressure across all the systems and sometimes things will roll over. She suggested that rather than specifying deadlines it might be better to look at what can be achieved within a set period of months, Judd Skelton and Mark Albiston suggested these could be looked at from a quarterly perspective.

Elizabeth suggested that there could be a section where board members address whether or not an action is achievable within a certain timescale and what the contributing factors are.

Gareth suggested barriers to hitting these targets should be recorded and then the board can use this information to decide whether the deadline is extended, or funding is released to try a different approach.

Cath agreed with this and said that any failure to achieve actions should follow on to the risk register and as per Elizabeth's suggestion there needs to be an action plan to mitigate against risks. This information can then be used to target resources.

Steve agreed with these suggestions but wanted to acknowledge the intense workload demands that's people are experiencing on their workload.

Mark Albiston suggested that as well as looking at activity from a quarterly perspective it is worth acknowledging whether these actions are coming from local or national drivers, or whether they are just things that have been deemed positive but are not critical or essential.

**Action** - It was agreed that a discussion will take place to develop the work plan and will focus on.

- statutory duties
- where things aren't being achieved
- where they have originated from
- the timescales they will follow
- how to use this as a basis to access funds

## 1.4 SSAB Budget

Dave Cope gave his apologies for this meeting but had provided the following statement

“From the summary you can see that in 2020/21 our carry forward into 2021/22 increased to £244,325. This was mainly down to the fact that we received £78,000 additional income from the CCG to cover planned additional costs for the next two financial years.

In 2021/22, our planned expenditure is £211,300 with expected income being £146,000, resulting in a shortfall of £65,300.

In order to cover this shortfall, we agreed to utilise £65,300 of the carry forward to subsidise the budget. Utilising part of the carry forward would mean our expected retained surplus as of March 2023 would reduce from £244,325 to £179,025.

However, as of July 2021 our planned expenditure is less than budgeted, due mainly to short term staff vacancies, which has resulted in a forecast reduction in expenditure of £21,099.

Therefore, our expected retained surplus as of March 2023 is currently £200,124 as we will only need to use £44,201 of the carry forward.”



21-22 ASB  
Monitoring Report I

Steve Pugh asked members if they are happy to approve the budget as per the document shared before the meeting and members agreed this with no comments.

## Item 2 LeDer reviews

Elizabeth Walton delivered the below presentation and update about LeDer reviews.



LeDeR Update.pptx



Salford LeDeR  
Annual Report 2020

Elizabeth explained this is presented for information and is also available on the CGC website. There is a new national policy about how LeDer reviews will look during the transition to ICS.

There is currently a local LeDer coordinator however this will change and there will become one area coordinator for Greater Manchester. This means that local trends may need to be considered in a different way. Elizabeth asked if anyone has any thoughts on this and would be happy to share any feedback.

Elizabeth felt there will now be more reviews as the criteria for this review type been extended. This work will be handed over to the ICS in March. Elizabeth is currently reporting on how long these reviews usually take so the new team know what they can expect.

Judd Skelton thanked Elizabeth for the information, and he said that this new process will hopefully bring some efficiency, but it is important to get the right input for localities from the centralised service. He felt it important to make sure this doesn't become something that is done to Salford and that the existing connection to the locality is maintained.

Steve Pugh agreed and did not want to see a loss of relevance to Salford, and he felt this is something that will need to be monitored as it would be unfortunate to lose local expertise in this area.

### **Item 3 Community Mental Health & primary care networks (PCN)**

Steve Pugh explained that this agenda item followed on from SAR Eric and Michael Preston Shoot's comment about access to mental health services. This was followed up by Judd Skelton after the meeting and Judd delivered the following presentation to inform board members about the Living Well programme.



Living Well  
infographics.pptx

Judd explained this work is being piloted in Broughton and Ordsall and a business case is being put together for a city wide roll out across Salford and Manchester. This is an effort to move away from a diagnosis-led approach.

Judd advised he would be happy to provide an update on the business case at the next board meeting. There have already been resources made available in the system to address cases for people who are between services.

Elizabeth asked how confident the board were that frontline practitioners are familiar with this model and the planned changes? She was aware that practitioners find it difficult to access mental health services for patients, and she wanted to understand how well this information is being circulated.

Judd said this work has been completed with the cooperation of PCN leads and also clinical directors should be aware that mental health practitioners are now in place. The practitioners should be making themselves known to services in their area. They have only been in place since June so awareness may not be widespread but should be improving.

He said that engagement levels in primary care is something that should be considered as the service develops. There are only a few workers in place at the moment, and they are focusing on people that hold a lot of risk but are not seeing their needs addressed. How to make best use of these new resources is something is under consideration.

Cath Gormally liked the Living Well model and felt some good developments are taking place in mental health. She said that community mental health service transformation is positive and will improve outcomes. She wanted to add that the ASC transformation programme will also link into community mental health and the definition of the Social Worker role is being considered. The contribution that mental health has on social work forms part of these considerations and the response to this is going to become strength-based and trauma-informed. She said the timescales for embedding this model and getting services transformed is a journey, and while there are plans in place there is no assurance that all needs are being met. This is especially true when considering the rising demand for mental health services.

Steve said that assurance/reassurance is a statutory duty of the board and this situation has been developing for a while and he has had discussions with Jane Bowmer about how assurance can be obtained and become less reactive. He felt the board needs a proactive and routine process to seek assurance in a planned, systematic way, allowing members to know what is expected from them regarding assurance. This will ensure everyone knows what is being asked of them and when they need to provide their updates to fulfil this statutory duty.

Steve asked if members were happy for a system like this to be developed. Cath agreed and felt it was important to make this distinction. She felt healthy challenge is an important part of what the board are doing.

#### **Item 4 GMP Assurance**

Gareth Jenkins delivered a verbal update on developments within GMP after it had been identified in the HMIC report that there was an issue in how crime was being managed.

This was first looked at in March and it was identified that there were six areas that needed to be addressed.

- Inappropriate recording of crime
- Inappropriate use of Outcome 16
- Inappropriate use of out-of-court-disposal
- Standard of investigation plans
- Crime governance
- Leadership

GMP have applied a number of frontline resources to address these areas. Every incident is now reported through either 999, 101, online or partner referral. Officers have been put in place to review all logs on a daily basis to ensure crimes are being accurately reported and that behavioural crimes are also being logged.

Force-wide training has been given to all officers and special training given to subject matter experts. Weekly audits are being used to monitor compliance and GMP are now at around 90% - 100% compliance.

Gareth said it should be acknowledged that this has happened within the context of a general loss of resource within uniformed officers which has provided an additional challenge.

Governance processes have been improved to ensure that anyone with governing responsibilities has access to all necessary information and are aware of the policies on what is expected from them.

In December Salford had roughly four thousand open crimes and there are now approximately seven and half thousand open crimes.

Victim management has been looked at and there are victim management toolkits available and referrals to victim services are also being audited to ensure these are completed.

The last recommendation around leadership saw Salford move away from a cluster and become aligned with their own workload. There is now a new Chief Constable and they have brought a clear picture about how crimes are investigated, and this follows the changes to the leadership matrix for GMP.

Steve asked about the setting up of the Public Protection Investigation Unit (PPIU) in Salford and Gareth said this was a separate piece of work from that which had been identified in the HMIC report. A Children's Protection Investigation Unit (CPIU) is going live in September. Salford Police already had an Adult Safeguarding Unit (ASU) and this will be merged with the CPIU in September. The Terms of Reference for what this will cover are still being decided.

Gareth advised Salford are in a better position than some other boroughs as they already have detectives who can service the CPIU, ASU and CID.

Gareth explained that the Adult Safeguarding Unit will operate providing a secondary triage of domestic abuse and partner referrals. The Salford model will follow a similar model to the PPIU but with separate children's and adult's teams.

Steve wanted to make sure that Salford have the best support from GMP, and he asked if the resource issues elsewhere in GMP could have an effect on the way GMP operate in Salford? Gareth felt that this would not be an issue and that wider demand would not affect the way GMP utilise resources in Salford.

Gareth said these developments will be managed over the next two to three years.

Steve asked if the board members were happy with the update that was being delivered or if they had any questions.

Elizabeth was happy with the update but wondered how the potential impact is being understood going forward. She asked how we will know whether there has been any improvement in cases linked to safeguarding in six months' time?

Gareth said the initial action around assurance came from the HMIC report. He was confident that this was being addressed however the ISR2 review also considered local vulnerability arrangements. The realignment and creation of new teams is part of providing assurance to the partnership and will include assurance for partners. He advised he would be happy to come back to the board to give more assurance updates. He suggested this could also be managed via the work of the SEG group.

**Action** - GMP assurance item will be added to the December and March agendas for Gareth to provide further updates.

## **Item 5 GMP Emerging Risks - Exploitation/Cuckooing**

Gareth Jenkins delivered a verbal update on the emerging risk presented by exploitation and cuckooing.

Gareth explained this was identified in June in the Eccles area but is spreading. This involves groups of older youths aged 17 - 23 years exploiting vulnerable adults and drug users. The youths are taking over homes in order to either deal or package drugs (cuckooing). This is linked to County Lines operations. The perpetrators have shown they are prepared to use extreme violence.

Operation Firestop is the looking at these events, Cuckooing is not an offense in itself but is a modern slavery issue. A task and finish group has been created to develop a multi-agency response for people who are being exploited and to provide a robust process for sharing intelligence.

Gareth said if someone is vulnerable as per the definition in the Care Act then pathways exist and referrals can be made, however the Care Act definitions can sometimes also be a barrier, as when people do not meet the Care Act criteria certain powers are no longer available.

There also seems to be a lack of understanding around these issues and work is being undertaken to track some cases that have been deferred, to identify what process breakdown looks like, so this can be addressed.

Mark Albiston said that the system needs assurance if this is a barrier being created by the Care Act. He said the Care Act sets out thresholds quite clearly and if someone is experiencing abuse while suffering from a substance misuse issue this should trigger a Section 42 referral. Substance misuse victims shouldn't be screened out so this needs to be identified quickly.

Mark said there was a recent issue where people who were experiencing homelessness were being screened out and this was addressed. He felt this could be an issue of interpretation around the exclusion criteria.

Ann Brooking said that the roles and responsibilities also need to be clearly defined as ASC can coordinate a response, but this will need the involvement of several partners and the understanding of roles is an important part of this.

Gareth said investigation still needs to be done into where the barrier is here and if this could be deemed to be the Care Act. There is also work to be done to understand what people want. Housing is another area that requires consideration as well as developing understanding around the statutory obligation for victims of exploitation.

Gareth said that when there is a threat to life this entitles people prioritisation, and the task and finish group will be reporting on this. Language and training barriers in the workforce will also be considered as well as gatekeeping of referrals which is thought to link to this. It has been identified that there needs to be challenge given to how language around this subject is used and to broaden the understanding of what adult exploitation is and ensure operational staff know what they need to do.

Mark said that financial exploitation is the only abuse type with criteria described in primary legislation. If there are cases where we suspect there has been an inappropriate response, this would be a good way to test the effectiveness of section 42 against the expectations of dealing with financial abuse. Gareth said the scope of the task and finish group is in direct response to cuckooing and modern slavery. One of the challenges is in defining 'what is complex safeguarding'.

Jane Bowmer said there are currently two ongoing SAR referrals received from GMP linked to exploitation and cuckooing.

Ann Brooking wanted to comment on the issue of language and perception and seeing people as individuals and not just as perpetrators. She recalled a presentation she had seen about County Lines where it was stressed that people need to be identified not as criminals but as victims of exploitation. She felt that raising awareness of this will be key. Gareth agreed and said that some people will be both victims and perpetrators and when they meet both criteria it makes it difficult to categorise and to understand whether they are doing what they are doing for financial reward or through fear of reprisal.

Michelle Hulme said she was aware that Ongo Homes recently won an award for a cuckooing project they had developed

**Action** - Michelle to follow up on the Ongo homes project and share findings.

Elizabeth said that the SSAB strategy talks about prevention and setting up support services to help people who have been cuckooed but she felt the focus should be on preventing this from happening in the first place and she asked if this needs to be thought about in a different way?

Steve said it sounded like this was a very complex and worrying area. He asked how the SSAB can assist with this work. Gareth said that board members are already heavily involved. He also said there had been some discussions about funding to develop a multi-agency response which may need the input of the board. He was aware that there were some developments on this while he has been on leave and he still needs to catch up on these. Gareth said the ongoing contribution of board members is the best way for the board to help with the developments in this area.

Gareth felt this subject needs to be added to the SSAB the risk register as it links to several cases, including one murder, and it is felt victims in Salford are not getting the response that they should expect.

Elizabeth said without knowing the demand and the need, we can't understand what pathways or funding will be required. She said a thorough needs analysis around adult exploitation would help the board to make any future decisions about what their contribution looks like. She felt future Board decisions around changing pathways/ resources should be taken in cooperation with the children's board with a focus on transitions.

Steve said he would have liked to see a greater involvement from housing, this is a serious and issue and he would like to see this being addressed by more than just GMP.

Francine suggested the GMP task and finish group could come up with a proposal which articulates the key areas are, and how this impacts the system as a whole, and this can be presented as a paper and raised at a joint SAB chairs meeting.

Mark said if we have new emergent risks that are not being fully captured then a risk rating could be used to help prioritize work plans, along with the other parameters changes that were discussed earlier. He gave the example of a person who has been waiting in A&E with a minor injury being overtaken in the queue by someone who has had a heart attack. He said the risk is in adding more work without considering capacity.

**N.B** the SSAB has produced a 7-minute briefing around cuckooing which is available here

<https://safeguardingadults.salford.gov.uk/media/1142/7-min-briefing-cuckooing-nov-2020.pdf>

## **Item 6 ASC Assurance**

Ann Brooking delivered an update on the work taking place within Adult Social Care to move to a new electronic management system.

- This was related to changes to the electronic recording system moving from CareFirst to Liquid Logic.
- Salford Council maintain oversight of this system and made the decision to move. This has taken place for both children's and adult services.

- Several authorities have made this switch already. Salford migrated across three weeks ago. There has been an impact as a result of this which has required resources to develop the system and also training requirements for staff.
- From a safeguarding perspective all the Safeguarding records from CareFirst will remain accessible through Liquid Logic.
- Liquid logic is more sophisticated and robust than CareFirst. Changes have been made to how recording is done, and the questions that are being asked. This is to help introduce a more person-centred approach and has been used as an opportunity change how outcomes and remaining risks are recorded.
- ASC are collating feedback and will conduct a review within the next few weeks to make any changes.
- It has been a challenge for staff to adopt to the new system and new ways of working. Support has been offered for anyone experiencing anxiety over these changes.

There has been one complaint from a member of the public who had tried to use the online portal to raise a safeguarding concern. They had not been able to record their concern so had to do it over the phone. They weren't happy with the categories for recording gender. This has been queried with Manchester who have some experience in this area. Some updates are being applied and the complainant has received a response.

Heads of service and Principal Managers have been overseeing the migration, making decisions on additional changes. There is a planned second phase to make any necessary tweaks to the system. User guides and process guides are being updated over the next few weeks.

Elizabeth asked; if there was an issue with the portal are partners given the chance to share information and use their comms networks to share updates about reporting issues? Ann said this was one of the complexities of dealing with the introduction of the new system and while she felt it wouldn't happen again, she said IT would be able to put the old system back in place if an acute problem was identified.

Ann said there is a requirement to register in order for people to submit a referral and this was a potential issue. There is a question about whether a process should be introduced to manage the registration process. Ann said this is something partners will need to consider. She will raise this with IT team and clarify how best to alert people in the event that there is an issue.

Francine asked if there was any risk that in the changeover process referrals could be lost/ not followed up on/ not have their needs or risks assessed? Ann said there this has been considered and she felt it wasn't a risk. All open safeguarding enquires were backed up to cover any risk during the switch over.

Gail Winder wanted to mention that each safeguarding notification is paired with a Datix at SRFT and they would be able to cross reference this in the event the system failed. However SRFT worked closely on the launch of Liquid Logic and she was confident this had all been addressed.

Ann advised that apart from the issues mentioned the implementation of the new system should have a lot of positives, including making it quicker and easier to get an overview of issues and risks as well as including more reporting features.

Steve felt assured that no further risk will arise from this work so didn't feel there would be a need for this to come back again in six months.

## **Item 7 Work of Subgroups**

Jane Bowmer gave a brief summary of the work undertaken by the SSAB subgroups which was also detailed in the Business Managers update that was shared with the papers.

Elizabeth wanted to add to the SEG update that there has been a comprehensive review of the SEG workplan and the new framework is coming into action and aligning with the other subgroups.

Gareth felt that the developments with the SEG were positive although there was still some work to do to define the aims of the group and to raise awareness.

Michelle Warburton said the Strategic workforce development group has reviewed their purpose and is now looking at their strategic focus and they are considering the group membership, what they are there to do and how they will raise awareness of their objectives.

## **Item 8 Update on SARs**

Judd Skelton gave a brief summary of the work undertaken on Safeguarding Adult Reviews which had also been set out in the Business Managers update that was shared with the papers.

- There are five ongoing action plans
- Five mandatory SARs including one which was presented to the board in August
- There are six discretionary SARs, which has been an area of growth
- There are three pending referrals.
- David Mellor has been commissioned to lead a mandatory review.

Elizabeth said that the adults panel should be trying to look at what the children's partnership were doing in terms of rapid reviews and considering ways to extract learning and information without following resource intensive approaches.

Judd said that there have been discussions about the review process with the aim of creating a positive way to manage the process and the workload, while retaining the option to follow a more bespoke approach where necessary.

He said the panel are also having discussions about the SARs which are coming through. When causes are similar to things that have happened before consideration is being given to previous efforts to address issues which do not seem to have not worked. He said that the panel are

considering what could be done differently as lots of money and training has been invested but if this doesn't cut through then a new approach may be needed.

Steve Pugh said he had spoken with Jane about this and was surprised at the number of SARs coming through and he acknowledged the work that Jane is doing to manage these. He said there was a suggestion to look at what is being done in the other boroughs and to find a way to work across the Greater Manchester footprint.

Steve said he was aware that Cath Gormally had arranged a meeting of senior managers which will look at tightening practice across partners and he thanked her for beginning this process. Cath advised there is also a community-led-support Leaders meeting this afternoon and they meet on a quarterly basis and she will raise this matter here and feedback on how this goes.

## **Item 9 Information to be shared with other Boards/Partnerships**

Steve Pugh asked members if there was any information people would like to share or whether they had any suggestions for information to be shared with any other boards or partnerships.

Elizabeth said that LeDer should be shared at the GM chairs meeting to make sure they are aware that the annual report has been published and to flag up national changes that are taking place.

**Action** - Steve to take this to the next meeting of chairs.

Jane explained how interboard working is being developed and the new structure that will be followed with Business managers, Partners Forum and Chairs of Salford meetings. A new process for sharing information will be developed across these networks. The next meeting of Business Managers is due to take place this afternoon.

## **Item 10 AOB**

Judd Skelton wanted to raise the work that is being planned for the 'Month of Hope' which runs from 10<sup>th</sup> September (World Suicide Prevention Day) – 10<sup>th</sup> October (World Mental Health Day) each year. Localities across Greater Manchester plan a series of activities, events and communications to share messages of hope to support suicide prevention and promote mental wellbeing. This year, the following activities are planned in Salford;

**Speak Their Name Quilt:** Throughout lockdown, people bereaved by suicide joined an online community to create a quilt in memory of those lost to suicide in Greater Manchester. The quilt is made of 54 unique squares, each representing a loved one. The quilt will be on display at The Lowry in Salford between 10<sup>th</sup> -26<sup>th</sup> September as part of the People's Gallery.

**Remembrance Vigil:** The annual remembrance vigil, run by Start in Salford's Reach Out programme, supported by Salford CCG is planned for the evening of the 10<sup>th</sup> September. The vigil offers a time for collective remembrance of those lost to suicide. The 'Pause the City' procession

will start at Brunswick House, 62 Broad Street, Salford M6 5BZ at 6pm, with the vigil taking place from 7pm at Salford Museum Art Gallery lawn (M4 5WU).

**Words of Hope:** Supported by GM Health and Social Care Partnership, the Words of Hope event runs online via Facebook. Poems of hope will be shared at the online event taking place between 6.30pm-8.30pm on Thursday 23<sup>rd</sup> September. The event will be recorded and shared for the general public via: <https://m.facebook.com/gmwordsofhopepoetry/>

**Walk of Hope:** Salford Community Leisure will be rebranding their Monton Green Health Walk as a Walk of Hope on Sunday 3<sup>rd</sup> October, 10-11am. This will provide a space to walk and talk, using time outdoors to promote positive mental wellbeing. Information on mental health and suicide prevention will be available. The walk will start at 10am at Monton Green. Further information can be found here: [wellbeing-walks \(salfordcommunityleisure.co.uk\)](http://wellbeing-walks (salfordcommunityleisure.co.uk))

**Chalk for Mental Health:** This will be launched on World Suicide Prevention Day (September 10<sup>th</sup>). A touring artist will work with small BAME organisations and communities to take over walls, pavements, decorating areas using chalk and other non-permanent makers with words of hope, support and inspiration alongside imagery and cultural pattern in a tapestry of language.

**Suicide Prevention Beer Mats:** Beer mats with information relating to suicide prevention and support for mental health are being shared across Salford, with elected members, neighborhood management and other community teams ensuring that they reach far and wide.

**Launch of Suicide Prevention Grants for 3<sup>rd</sup> Sector Organisations:** Following the success of the grants process in 2020/21 which resulted in a range of community grants to deliver suicide prevention approaches with higher risk communities, Salford CCG is pleased to be able to announce a further round of Suicide Prevention funding, administered via Salford CVS. This will consist of £10k grants for 12 month programmes of work, focused on suicide prevention, focused on specific communities. The grants will launch on the 10<sup>th</sup> September and further details will be available via Salford CVS.

There was no other business to discuss. Steve Pugh thanked attendees for their time and brought the meeting to a close.

To request a copy of any of the documents mentioned above please contact [SSAB@salford.gov.uk](mailto:SSAB@salford.gov.uk).

|                        |            |
|------------------------|------------|
| Approved by chair on   | 09/09/2021 |
| Minutes distributed on | 08/10/2021 |